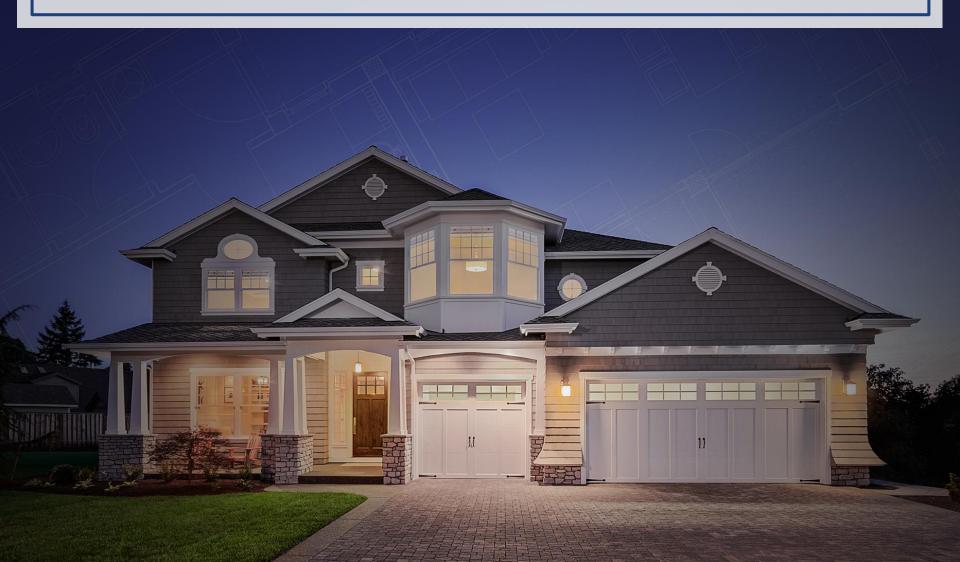


# Q2 2016 IR PRESENTATION

As reported August 5, 2016



### Disclaimer

This presentation contains "forward-looking statements" as defined under U.S. federal securities laws. Forward-looking statements are generally identified by the use of the words "will," "may," "believes," "expects," "forecasts," "intends," "anticipates," "projects," "plans" and "seeks," and, in each case their negative, and other variations or comparable terminology. These forward-looking statements include all matters that are not historical facts.

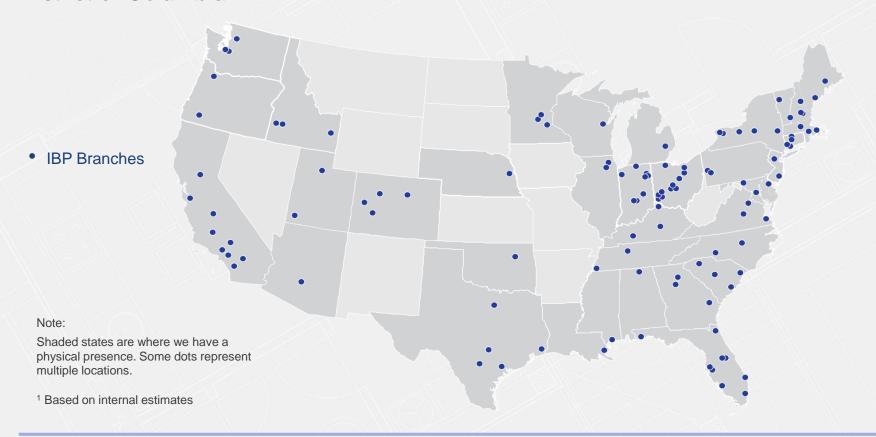
Forward-looking statements are based on management's current expectations and involve risks and uncertainties that could cause actual results, performance or achievements to differ significantly from IBP's historical results or those implied in such forward-looking statements, including, without limitation, the risks discussed in the "Risk Factors" section of our Annual Report on Form 10-K for the year ended December 31, 2015, as the same may be updated from time-to-time in our subsequent filings with the SEC. You should not place undue reliance on forward-looking statements as a prediction of actual results. Any forward-looking statements in this presentation speak only as of the date hereof. IBP expressly disclaims any obligation or undertaking to release publicly any updates or revisions to any forward looking statements to reflect any change in expectations or events, conditions or circumstances on which any such statements are based.

This presentation includes the following non-GAAP financial measures: (1) EBITDA, (2) adjusted EBITDA and (3) adjusted Gross Profit. These non-GAAP financial measures should be considered only as supplemental to, and not as superior to, financial measures prepared in accordance with GAAP. Please refer to the Appendix of this presentation for a reconciliation of the non-GAAP financial measures included in this presentation to the most directly comparable financial measures prepared in accordance with GAAP.

# **BUSINESS OVERVIEW**

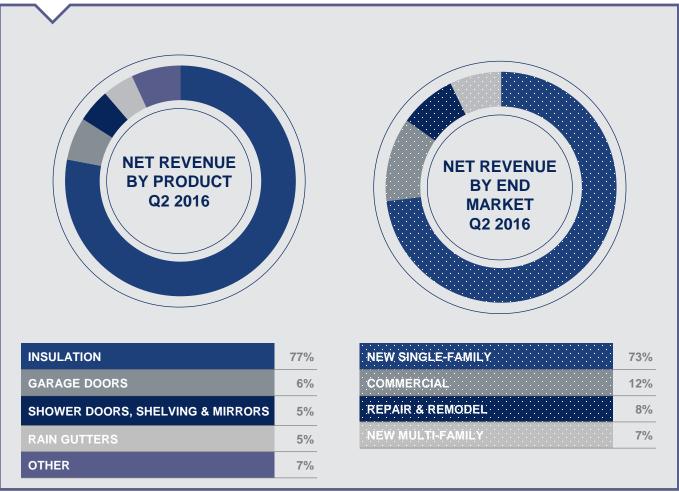
# Local Presence on a National Scale

The second largest<sup>1</sup> new residential insulation installer in the US with a national platform consisting of over 100 locations serving all 48 continental states and the District of Columbia



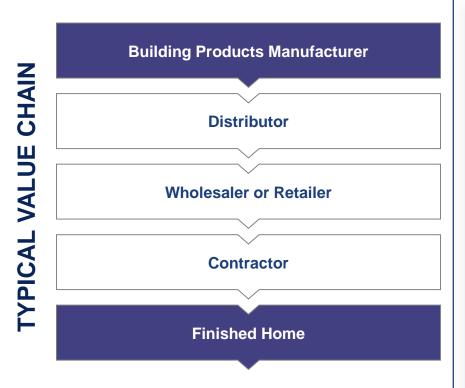
# **Products & End Markets**





# Benefits of a Unique Value Chain

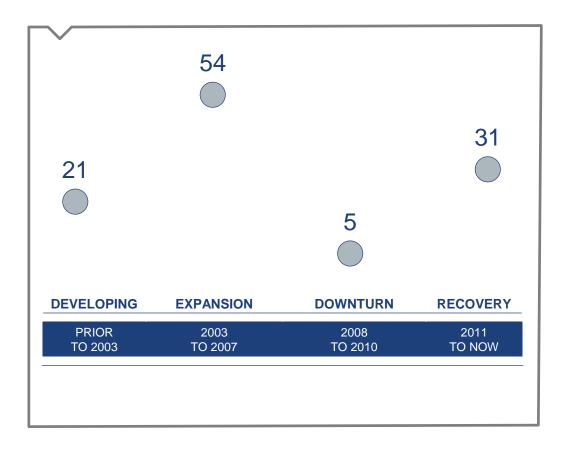
Scale provides a direct link between manufacturers and builders through a streamlined value chain





# Successful Acquisition Track Record

100+ successfully integrated acquisitions



# Key components of the acquisition strategy include:

- Ability to realize synergies within scalable infrastructure
- Targeting profitable markets
- Acquiring operations with strong reputation and customer base
- Maintaining local trade name and existing management team

# Corporate support allows more focus on customer service

Senior management team has been directing the Company's acquisition strategy for more than 15 years

# Multiple Ways to Drive Growth and Profitability

Asset lite model can accommodate growth without significant capital needs



# Capitalize on New Home Construction Market Recovery

Total US Housing Starts forecasted to increase at 9% CAGR from 2015 to 2017E<sup>1</sup>



# **Continue to Strengthen Market Share Position**

IBP same branch single-family sales grew 13.2% in Q2 2016

US single-family housing completions grew 11.3% in Q2 2016<sup>2</sup>



# **Pursue Value Enhancing Strategic Acquisitions**

Attractive opportunities in fragmented market of independent contractors



Extract Additional Value from Operating Leverage and National Scale

Demonstrated scale economies in indirect operating costs with combined improvement in Gross Margin and S&A of 110 bps in Q2 2016

<sup>&</sup>lt;sup>1</sup> Per July 2016 Blue Chip consensus housing starts forecast

<sup>&</sup>lt;sup>2</sup> Per US Census Bureau

# INDUSTRY HIGHLIGHTS

# Critical Position in Attractive Industry

Primary link between a concentrated manufacturer base and a highly fragmented customer base

### Value to suppliers:

- Strong relationships with the largest manufacturers
- Accounts for a meaningful portion of supplier insulation volume
- National scale allows manufacturers to better plan production schedules

### Value to customers:

- Full service capabilities eliminate "nuisance" work for customers
- Timely delivery and quality installation of products ensures projects remain on schedule
- Institutional knowledge of local building codes and standards



<sup>&</sup>lt;sup>1</sup> Builder Magazine, Builder 100 List, based on number of home closings, issued May 7, 2016

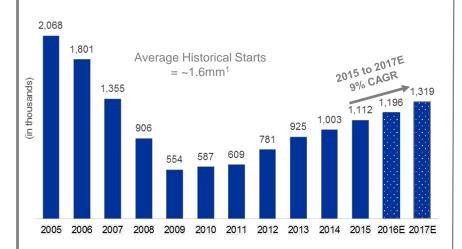
## **Housing Market History**

### Continued US Housing Improvement

### Market Trend

# Total US housing starts forecasted to increase at a 9% CAGR from 2015 to 2017E

- Approximately 73% of IBP net revenue derived from single family new construction
- · IBP enjoys strong competitive and geographic positions



<sup>1</sup> Total housing starts averaged from 1968 to 2006

Source: US Census Bureau, July 2016 Blue Chip Economic Forecasts

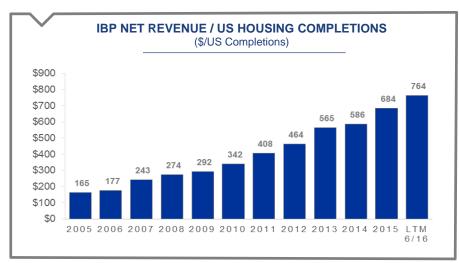
# Lag time between US housing starts and US housing completions is greater when the rate of change in starts is higher



Source: US Census Bureau, July 2016 Blue Chip Economic Forecasts, Street Estimates

# Proven Ability to Grow Market Share

Track record of increasing net revenue per US housing completion since 2005

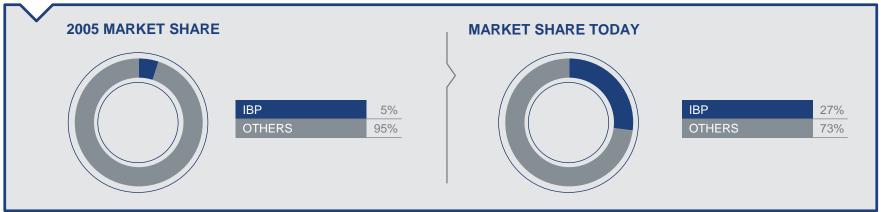


Second largest insulation installer for residential new construction in the US

We estimate that the markets which we serve cover approximately 66% of permits issued up from 24% in 2005

### Market share gains driven by:

- Successful acquisition and integration of local installation operations
- Quality customer service
- Cross-selling complementary installation services

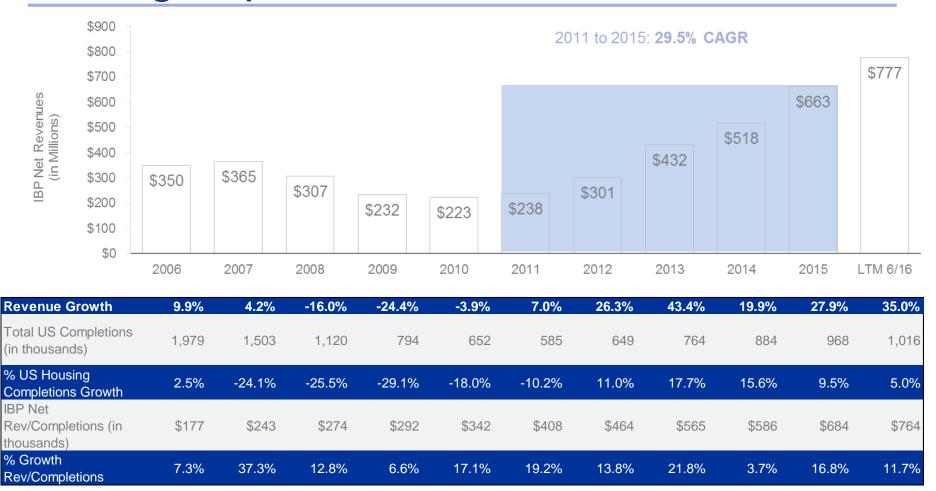


Note: Market share of new residential construction based on internal estimates

Source: Management, Completions from US Census Bureau

# FINANCIAL PERFORMANCE

# Strong Top-Line Momentum



Note: Historical revenue figures not pro forma for acquisitions

Source: U.S. Census Bureau. Company filings

# Sales Growth

|  | Three months end | led June 30, | Six months ende | ed June 30, |
|--|------------------|--------------|-----------------|-------------|
|  | 2016             | 2015         | 2016            | 2015        |
|  |                  |              |                 |             |
| Period-over-period Growth              |                  |              |                 |             |
| Sales Growth                           | 32.7%            | 26.4%        | 39.3%           | 24.7%       |
| Same Branch Sales Growth               | 16.9%            | 10.0%        | 21.0%           | 11.8%       |
| Single-Family Sales Growth             | 28.1%            | 28.6%        | 36.8%           | 27.2%       |
| Single-Family Same Branch Sales Growth | 13.2%            | 11.4%        | 19.7%           | 12.6%       |
| U.S. Housing Market <sup>1</sup>       |                  |              |                 |             |
| Total Completions Growth               | 4.3%             | 18.3%        | 11.2%           | 10.2%       |
| Single-Family Completions Growth       | 11.3%            | 8.7%         | 13.6%           | 4.9%        |
| Same Branch Sales Growth               |                  |              |                 |             |
| Volume Growth                          | 10.5%            | 6.1%         | 12.0%           | 6.4%        |
| Price/Mix Growth                       | 6.4%             | 3.9%         | 9.0%            | 5.4%        |

<sup>&</sup>lt;sup>1</sup> Source: U.S. Census Bureau data, as revised

# **Summary Financial Results**

| (in millions)                | 2011        |    | 2012  | 2013       | 2014       | 2015       | ) L | TM 6/16 |
|------------------------------|-------------|----|-------|------------|------------|------------|-----|---------|
| Net Revenue                  | \$<br>238   | \$ | 301   | \$<br>432  | \$<br>518  | \$<br>663  | \$  | 777     |
| % Net Revenue Growth         | 7.0%        | 2  | 26.3% | 43.4%      | 19.9%      | 27.9%      |     | 35.0%   |
| Same Branch Sales Growth     | 7.0%        | 2  | 20.5% | 29.6%      | 16.4%      | 11.7%      |     | 16.4%   |
| COGS <sup>1</sup>            | \$<br>181   | \$ | 227   | \$<br>322  | \$<br>376  | \$<br>475  | \$  | 552     |
| Adjusted Gross Profit        | \$<br>57    | \$ | 74    | \$<br>110  | \$<br>142  | \$<br>188  | \$  | 225     |
| % Margin                     | 24.0%       | 2  | 24.6% | 25.4%      | 27.4%      | 28.4%      |     | 28.9%   |
| Adjusted S&A <sup>2</sup>    | \$<br>64    | \$ | 71    | \$<br>91   | \$<br>110  | \$<br>134  | \$  | 154     |
| % of Net Revenue             | 26.9%       | 2  | 23.7% | 21.1%      | 21.3%      | 20.2%      |     | 19.8%   |
| Adjusted EBITDA <sup>3</sup> | \$<br>(6.6) | \$ | 6.2   | \$<br>25.4 | \$<br>44.0 | \$<br>71.2 | -\$ | 91.4    |
| % of Net Revenue             | -2.8%       |    | 2.1%  | 5.9%       | 8.5%       | 10.7%      |     | 11.8%   |

<sup>&</sup>lt;sup>1</sup> COGS adjusted in 2014 for \$1.8 million adverse development in workers' compensation. See the Gross Profit and Adjust Gross Profit Reconciliation in the Appendix. Adjusted Gross Profit is a non-GAAP financial measure.

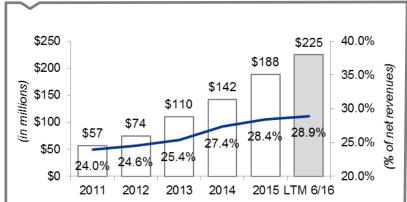
<sup>&</sup>lt;sup>2</sup> S&A adjusted for one-off items as detailed in the EBITDA and Adjusted EBITDA Reconciliation: legal settlements, non-cash compensation expense, share-based compensation expense, IPO and follow-on costs, SOX implementation, gain from put option on redeemable preferred stock and acquisition costs.

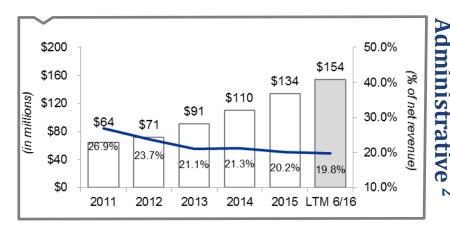
<sup>&</sup>lt;sup>3</sup> Adjusted EBITDA is a non-GAAP financial measure. A reconciliation to the most comparable measure prepared in accordance with GAAP is included in the Appendix.

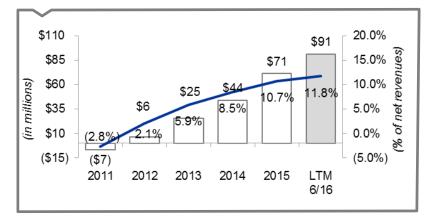
# Improving Financial Performance

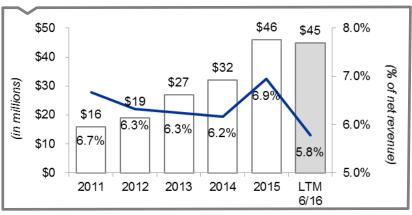


**Adjusted EBITDA** 









djusted

Selling

**Working Capital** 

<sup>&</sup>lt;sup>1</sup> Gross profit adjusted in 2014 for \$1.8 million adverse development in workers' compensation. See the Gross Profit and Adjusted Gross Profit Reconciliation in the Appendix. Adjusted Gross Profit is a non-GAAP financial measure.

<sup>&</sup>lt;sup>2</sup> S&A adjusted for one-off items as detailed in the EBITDA and Adjusted EBITDA Reconciliation: legal settlements, non-cash compensation expense, share-based compensation expense, IPO and follow-on costs, SOX implementation, gain from put option on redeemable preferred stock and acquisition costs.

<sup>&</sup>lt;sup>3</sup> Adjusted EBITDA is a non-GAAP financial measure. A reconciliation to the most comparable measure prepared in accordance with GAAP is included in the Appendix

<sup>4</sup> Working Capital excludes cash on hand (in thousands) of: 2011 - \$2.528; 2012 - \$3.898; 2013 - \$4.065; 2014 - \$10.761; 2015 - \$6.818; LTM 6/16 - \$13.742

# **Strong Balance Sheet**

| (\$ in millions)   | 2011        | 2012       | 2013       | 2014       | 2015        | Q2 | 2016  |
|--|-------------|------------|------------|------------|-------------|----|-------|
| Cash   | \$<br>2.5   | \$<br>3.9  | \$<br>4.1  | \$<br>10.8 | \$<br>6.8   | \$ | 13.7  |
| Revolver   | 16.7        | 17.2       | 27.3       | 24.7       | -           |    | -     |
| Ferm Loan, net of unamortized discount 1   | -           | -          | -          | -          | 47.9        |    | 98.2  |
| Delayed Draw Term Loan under 2015 Credit Agreement, net of unamortized discount <sup>2</sup> | -           | -          | -          | -          | 49.7        |    | 12.4  |
| /ehicle and Equipment Notes Payable  | -           | -          | -          | 1.3        | 21.1        |    | 29.8  |
| Capital Lease Obligations  | 4.5         | 12.2       | 22.0       | 26.9       | 20.4        |    | 17.8  |
| /arious notes payable  | 0.1         | 0.7        | 8.0        | 0.8        | 4.5         |    | 5.3   |
| Total Debt   | \$<br>21.3  | \$<br>30.1 | \$<br>50.1 | \$<br>53.7 | \$<br>143.6 | \$ | 163.5 |
| Net Debt   | \$<br>18.8  | \$<br>26.2 | \$<br>46.0 | \$<br>42.9 | \$<br>136.8 | \$ | 149.8 |
| TM Adjusted EBITDA <sup>3</sup>  | \$<br>(6.6) | \$<br>6.2  | \$<br>25.4 | \$<br>44.0 | \$<br>71.2  | \$ | 91.4  |
| Credit Statistics:   |             |            |            |            |             |    |       |
| Net Debt / LTM Adjusted EBITDA   | (2.8)x      | 4.2x       | 1.8x       | 1.0x       | 1.9x        |    | 1.6x  |
| Norking Capital (Excl. Cash)   | \$<br>15.9  | \$<br>19.1 | \$<br>27.0 | \$<br>32.0 | \$<br>46.0  | \$ | 44.9  |

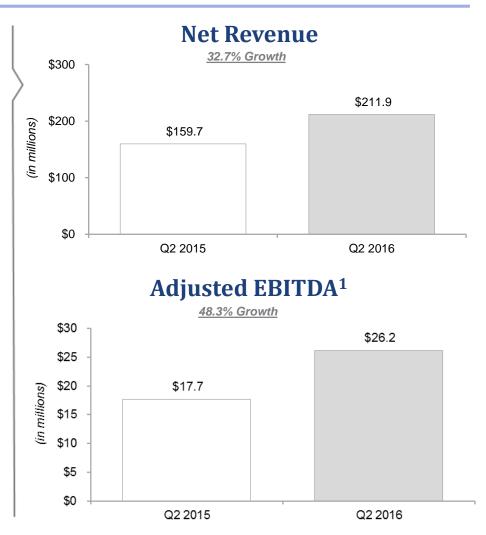
<sup>&</sup>lt;sup>1</sup> Unamortized discount (in thousands): 2015 - \$249 and Q2 2016 - \$504

<sup>&</sup>lt;sup>2</sup> Unamortized discount (in thousands): 2015 - \$261 ad Q2 2016 - \$57

<sup>&</sup>lt;sup>3</sup> Adjusted EBITDA is a non-GAAP financial measure. A reconciliation to the most comparable measure prepared in accordance with GAAP is included in the Appendix

### Q2 2016 Performance

- Strong Q2 2016 performance attributable to growth in same branch single family sales of 13.2% compared to growth in the US single family housing completions of 11.3%
- Net revenue growth was predominantly attributable to acquisitions and organic growth in the volume of completed jobs and price and mix in all end markets
- Growth in Adjusted EBITDA due to higher net revenue, controlled spending and a more favorable mix of installation services



<sup>&</sup>lt;sup>1</sup> Net income grew 53.6% from Q2 2015 to Q2 2016. Adjusted EBITDA is a non-GAAP financial measure. A reconciliation to the most comparable measure prepared in accordance with GAAP is included in the Appendix



# EBITDA & Adjusted EBITDA Reconciliation

| (in millions)  |    | 2011   | 2012        | 2013       | 2014       | 2015       |
|--|----|--------|-------------|------------|------------|------------|
| Net (loss) income  | \$ | (9.0)  | \$<br>(1.9) | \$<br>6.0  | \$<br>13.9 | \$         |
| Interest expense   |    | 7.0 1  | 2.0         | 2.3        | 3.2        | 3.7        |
| Provision for income taxes <sup>2</sup>                      |    | 1.4    | 0.6         | 4.2        | 8.6        | 15.4       |
| Depreciation and amortization                                |    | 9.1    | 7.9         | 11.5       | 15.0       | 23.2       |
| Gain on bargain purchase                                     |    | -      | -           | -          | -          | (1.1)      |
| EBITDA   | \$ | 8.5    | \$<br>8.6   | \$<br>24.0 | \$<br>40.7 | \$<br>67.8 |
| Gain on extinguishment of debt <sup>3</sup>                  | (  | (18.5) | -           | -          | -          | -          |
| Recapitalization transaction fees <sup>4</sup>               |    | 2.7    | -           | -          | -          | -          |
| Legal settlement and reserves <sup>5</sup>                   |    | -      | (7.0)       | 1.4        | 1.8        | 0.1        |
| Non-cash stock compensation <sup>6</sup>                     |    | 0.8    | 4.7         | -          | -          | -          |
| Gain from put option Redeemable Preferred Stock <sup>7</sup> |    | -      | -           | -          | (0.5)      | -          |
| Acquisition related expenses                                 |    | -      | -           | -          | 0.1        | 1.1        |
| IPO and follow-on cost expensed                              |    | -      | -           | -          | 1.3        | -          |
| Share-based compensation expense                             |    | -      | -           | -          | 0.3        | 2.1        |
| Sarbanes-Oxley initial implementation                        |    | -      | -           | -          | 0.3        | -          |
| Adjusted EBITDA  | \$ | (6.6)  | \$<br>6.2   | \$<br>25.4 | \$<br>44.0 | \$<br>71.2 |

| C  | 2    | Q2      | LTM     |
|----|------|---------|---------|
| 20 | 15   | 2016    | 6/16    |
| \$ | 6.5  | \$ 10.0 | \$ 34.6 |
|    | 1.0  | 1.5     | 5.1     |
|    | 3.7  | 5.0     | 18.7    |
|    | 5.4  | 8.6     | 30.2    |
|    | -    |         | (1.1)   |
| \$ | 16.5 | \$ 25.1 | \$ 87.5 |
|    | -    | -       | -       |
|    | -    | -       | -       |
|    | -    | -       | 0.1     |
|    | -    | -       | -       |
|    | -    | -       | -       |
|    | 0.3  | 0.5     | 1.5     |
|    | -    | -       | -       |
|    | 0.9  | 0.6     | 2.3     |
|    | -    | -       | -       |
| \$ | 17.7 | \$ 26.2 | \$ 91.4 |

<sup>\*</sup> See Appendix for notes to support EBITDA and Adjusted EBITDA Reconciliation

### EBITDA & Adjusted EBITDA Reconciliation Notes

- <sup>1</sup> Consists of interest expense of \$3.7 million on debt and related-party interest of \$3.3 million. The related-party interest was forgiven in connection with the Recapitalization
- <sup>2</sup> Excludes income taxes related to discontinued operations
- <sup>3</sup> Represents the gain recorded in the 2011 Consolidated Statement of Operations related to the extinguishment of certain first lien senior secured indebtedness in connection with the Recapitalization
- <sup>4</sup> Represents expenses related to the Recapitalization
- <sup>5</sup> Represents the settlement in 2012 of a class action lawsuit in which IBP was one of the plaintiffs. The lawsuit related to excess material prices being charged by certain manufacturers. Also included in this line are settlement expenses related to two lawsuits against us that were settled in January and February 2014, which were included in administrative expenses for the year ended December 31, 2013. Impact of adverse change in workers' compensation experience included in other costs of sales in 4Q 2014.
- <sup>6</sup> In 2010, IBP Management Holdings, LLC and, in 2011, IBP Investment Holdings, LLC issued awards of their equity interests to certain employees. Certain of these employees were granted rights to put such equity awards during a limited period to Jeff Edwards. Accounting guidance requires that the compensation associated with these equity awards be pushed down to IBP and recorded as non-cash compensation expense
- <sup>7</sup> Represents non-cash gain recorded to accelerate the maturity of the Redeemable Preferred Stock, redeemed in full with IPO proceeds in February 2014

We believe Adjusted EBITDA is useful to investors and us as a measure of comparative operating performance from period to period as it measures our changes in pricing decisions, cost controls and other factors that impact operating performance, and removes the effect of our capital structure (primarily interest expense), asset base (primarily depreciation and amortization), items outside our control (primarily income taxes) and the volatility related to the timing and extent of other activities such as asset impairments and non-core income and expenses. Accordingly, we believe that this measure is useful for comparing general operating performance from period to period. In addition, we use various EBITDA-based measures in determining the achievement of awards under certain of our incentive compensation programs. Other companies may define Adjusted EBITDA differently and, as a result, our measure may not be directly comparable to measures of other companies. In addition, Adjusted EBITDA may be defined differently for purposes of covenants contained in our revolving credit facility or any future facility.

# Gross Profit & Adjusted Gross Profit Reconciliation

| (in millions)                                  | <u> </u> | 2011 | 2012       | 2013        | <u> </u> | 2014  | •  | 2015  | _  | TM 6/16 |
|--|----------|------|------------|-------------|----------|-------|----|-------|----|---------|
| Gross Profit                                   | \$       | 57.2 | \$<br>74.0 | \$<br>109.7 | \$       | 140.0 | \$ | 188.3 | \$ | 224.7   |
| Reserve for workers' compensation <sup>1</sup> |          |      |            |             |          | 1.8   |    |       |    |         |
| Adjusted Gross Profit                          | \$       | 57.2 | \$<br>74.0 | \$<br>109.7 | \$       | 141.8 | \$ | 188.3 | \$ | 224.7   |

<sup>&</sup>lt;sup>1</sup> Gross profit adjustment for adverse development in workers' compensation expense in 2014.

# THANK YOU

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